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VICE-CHANCELLOR'S REPORT

for

NUC UNIVERSITY SYSTEM ANNUAL REVIEW MEETING 2010



UNIVERSITY OF LAGOS



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2010

UNIVERSITY OF LAGOS

Vice-Chancellor's Report

for

NATIONAL UNIVERSITIES COMMISSION UNIVERSITY SYSTEM ANNUAL REVIEW MEETING

University's Vision:

"To be a top-class institution for the pursuit of excellence in knowledge through learning and research as well as in character and service to humanity"

University's Mission:

"To provide a conducive teaching, learning, research and development environment where staff and students can interact and compete effectively with their counterparts both nationally and internationally in terms of intellectual competence"

AUGUST, 2010

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1.0 INTRODUCTION

In 2009/2010, as in previous academic sessions, the University of Lagos continued its quest for improvement and excellence in its academic and non-academic functions. This report provides information on the major events and activities of the University during this session.

1.1 Resumption

The session started on **Tuesday 1st December 2009** with the screening and on-line registration of fresh students. This was followed by the registration of all returning students (postgraduate and undergraduate) from **Monday 14 December 2009**. The registration exercise ended for all students on **Friday 29 January 2010**. Meanwhile, lectures for the first semester started on schedule on **Monday 21 December 2009**.

1.2 Orientation and Matriculation for New Students

Orientation for fresh students was conducted as part of their registration exercise. The schedule was as follows:

UME and Direct Entry Students -Tuesday 9 to
Thursday 11 February
2010

Faculty Orientation for UME/
Direct Entry students in the various
Faculties/College of Medicine - Convenient dates
were decided by each
Faculty and the
College.

Matriculation itself took place on **Friday 5 February 2010**.

1.3 Convocation

The convocation of the 2008/2009 graduates of the University took place on **Wednesday 20 and Thursday 21 January 2010**. The ceremony marked the graduation of **10171** students at various levels as follows:

Bachelors – 7,933 (with 147 in First Class)

Postgraduate Diploma – 68

Masters – 2094

M.Phil. – -

Ph.D. – 76

1.4 University Calendar

The academic calendar for the 2009/2010 session was scheduled as follows:

○ First Semester – Monday 14 December 2009 to Sunday 18 April 2010;

○ Second Semester – Monday 10 May to Sunday 19 September 2010.

So far, the calendar has run hitch-free and it is expected that the rest of it will come to pass without any interruptions.

1.5 Appointments, Elections, Recognitions and Awards

- On **Friday 29 January 2010**, the Governing Council of the University of Lagos appointed **Professor Adetokunbo Babatunde Sofoluwe** as the **10th Vice-Chancellor** of the University of Lagos for a non-renewable term of five years with effect from 30 January 2010. Before his appointment, Professor Sofoluwe was the Deputy Vice-Chancellor (Management Services) of the University of Lagos. Before then, between March 2005 and November 2006, he was the Director of the Academic Planning Unit of the University. Professor Sofoluwe had started his teaching career as a Graduate Assistant at the University of Lagos in 1976 and rose steadily through the ranks to become a Professor of Computer Science in October 1996. He succeeded Professor Tolu Odugbemi, *OON, NNOM, FAS* as Vice-Chancellor.

- **Professor Rahamon Adisa Bello** of the Department of Chemical Engineering, Faculty of Engineering, University of Lagos, was appointed Deputy Vice-Chancellor (Management Services), the position formerly occupied by Professor Adetokunbo Sofoluwe, now Vice-Chancellor. The appointment, which was for two years, took effect from Thursday 1st April 2010. Professor Bello joined the service

of the University of Lagos as Assistant Lecturer in 1977. He was appointed Associate Professor in 1991 and Professor of Chemical Engineering in 1998.

- The Pro-Chancellor and Chairman of Council of the University of Lagos, **Deacon (Dr) Gamaliel Oforitsenere Onosode, OFR** was awarded another degree of Doctor of Science (D.Sc) (*Honoris Causa*), this time by the Bowen University, Iwo, Osun State. He was conferred with the award on Saturday 7 November 2009 in recognition of his numerous contributions to national development, and is the second recipient of an honorary degree of the Bowen University, where he served as a foundation Council member. Deacon Onosode also holds honorary D.Sc degrees of the Obafemi Awolowo University, Ile-Ife (1990); University of Benin (1995); Rivers State University of Science and Technology (2003); and an honorary DD degree of the Nigerian Baptist Theological Seminary, Ogbomosho (2002).
- The Vice-Chancellor approved the appointment of **Professor (Mrs) Philomena Bolaji Ikulayo** as Acting Dean of the Faculty of Education at a meeting of the University management on Monday 8 February 2010, at which all the professors of the Faculty were in attendance. She was to complete the tenure of the late Dean, Professor (Mrs) Olanitemi Olasunmade Busari, whose tenure was to end on 31 July 2010. Before this appointment, Professor Ikulayo was Head, Department of Human Kinetics and Health Education.
- The University of South Africa (UNISA) conferred the **African Scholar for 2010 Award** on **Professor Babajide Alo, FICCON, FNES, FIPAN** of the Department of Chemistry, University of Lagos. The African Scholar Programme of the College of Agriculture and Environmental Sciences, UNISA was instituted to invite selected Africa-

based world renowned scientists to undertake meaningful engagement and forge research linkages with academics in related fields in UNISA. The 2010 programme involved a visit to the University of South Africa by Professor Alo from 21 to 28 February 2010, during which he held various academic engagements with the research niche and staff of the University at both the Pretoria and Roodepoort/Florida Campuses. He used the opportunity to concretize the existing Memorandum of Agreement and inter-university collaboration between UNISA and the University of Lagos, in order to ensure the commencement of exchange visits by staff and students before the end of 2010. Professor Alo also delivered the University Distinguished Lecture entitled "The Two Worlds: Chemicals and Environment."

- The Head, Department of Mass Communication, **Professor Ralph Akinfeleye**, was honoured with the 2009 **Media Achiever Award** by the Writers' Association of Nigeria. He was selected among 150 teachers and researchers of Mass Communication across the country. A statement by the organizers noted: "This award is given to Professor Ralph Akinfeleye as the best Mass Communication Lecturer and Researcher in 2009, in recognition of his service towards promoting media education and media practice in Nigeria."
- **Dr Karo M Ogbinaka** of the Department of Philosophy was elected the new Chairman of the University of Lagos Chapter of the Academic Staff Union of Universities (ASUU), effective from April 2010. He replaced Dr. Ayo Olowe of the Department of Finance, whose tenure as ASUU Chairman ended in April 2010.
- The Historical Society of Nigeria conferred its **Fellow** award on **Dr Justin Godwin Nkem Onyekpe** of the Department of History & Strategic Studies. The investiture was performed at the Society's 54th Annual Congress at the Nasarawa State University, Keffi which was held from Sunday 7 to

Wednesday 10 March 2010. Dr Onyekpe was honoured because of his significant contribution to the development of historical knowledge in particular and the specific interest he had shown in the affairs of the professional association over the years. A leading Marxist scholar and Proletarian internationalist, Dr Onyekpe joined the service of the University of Lagos as an Assistant Lecturer in 1990, and was promoted Senior Lecturer in 2001.

2.0 ACADEMICS

Measures put in place which the University has sustained to ensure continued high academic standards include the following:

- The formation of the Sub-Committee for Quality Assurance of Academic Programmes
- Improvement of the learning environment by beautification and landscaping of the University Campus
- Processing of examination results by the Centre for Information Technology & System (CITS) for prompt release of results
- Provision of mechanisms for enhancing discipline among students, regulated by the Students' Disciplinary Committee
- Improved security system to guarantee safety of life and property on the campus through an efficient and collaborative security system
- Improvement in the provision and maintenance of adequate teaching facilities for students, such as public address systems and white boards in all classrooms
- Priority attention to the development of ICT due to its enabling role in supporting the University's core mandate of teaching, learning, research and community service
- Over 3,000 desktops and laptops made available to the different Units/Departments of the University
- Provision of additional hostel accommodation through the Build, Operate and Transfer (BOT) system.

- Arrangement for every staff and student of the University to own a personal laptop by the end of March 2009 at subsidized rates through a Partnership for Technical Access (PTA) with Microsoft Incorporation Limited.

2.1 Conferences, Seminars, Workshops and Lectures

During the session, the units, departments, faculties and the College of Medicine of the University held various conferences, seminars, and workshops on issues of academic and national interest. These include the following:

2.1.1 Faculty of Arts

- On Tuesday 29 June, 2010 the Faculty of Arts held a distinguished lecture to mark its 45th anniversary. Entitled "The Imperatives of Conducting Credible Elections in 2011," the lecture was delivered by His Excellency Dr. Emmanuel Eweta Uduaghan, the Executive Governor of Delta State.
- The Department of Creative Arts organized a two-week Arts Exhibition in the Main Auditorium of the Main Campus of the University starting from Thursday 3 December 2009. From then on, the university community and members of the public could visit the Exhibition Centre in the Main Auditorium to buy works of art such as *adire*, ceramics, paintings, sculptures and drawings.
- On Thursday 7 June 2010, the Department of English presented a book in honour of one of its retiring professors entitled *Nigerian English in Sociolinguistic Perspectives: Linguistic and Literary Paradigms – a Festschrift in Honour of Funso Akere*. The book was edited by Dr Oko Okoro.
On Wednesday 28 July 2010, the Department again presented a second book in honour of another of its retired staff members entitled *Literature and Language – a Drama of Life: a Festschrift in Honour of Z. A.*

Adejumo. The book was edited by Dr Adeyemi Daramola and Mr Olubukola Olugasa.

2.1.2 Faculty of Business Administration

- Between 17 and 23 May 2010, the Department of Accounting conducted a workshop for its 300 and 400-level students on the topic "The Use of Peachtree 2010 Accounting Package". A follow-up workshop was also to be conducted for all the academic staff of the Department later.
- In July 2010, the Department of Business Administration held a workshop on the development of a website for its MBA programme.
- On 5 and 6 May 2010, the Department of Finance held a conference on the theme "The Global Economic Downturn and the Nigerian Economy". The papers presented were to form inputs to the Departmental journal to be published subsequently.
- On 21 May 2010, the Department of Industrial Relations and Personnel Management (IRPM), in collaboration with the Nigerian Industrial Relations Association, conducted a roundtable workshop on the topic "Industrial Relations in the Financial Sector". Support was provided in kind by the Association of Senior Staff of Banks, Insurance and Financial Institutions.

2.1.3 Faculty of Education

- The Faculty of Education organized a Universal Basic Education Commission (UBEC) Training Programme from 8 to 12 March 2010, with sponsorship by the UBEC to the tune of ₦8,638,000.00 (eight million six hundred and thirty-eight thousand naira).
- During the review period, the Department of Adult Education organized an ongoing non-profit outreach programme on Adult Literacy, in collaboration with the Lagos State Agency for Mass Education.
- The Department of Science and Technology Education, in collaboration with the National Association for

Research in Science Teaching (NARST), USA and the School of Education, National Open University of Nigeria (NOUN), organized an international workshop on capacity building for research from 30 November to 4 December 2009. NARST sponsored the return air ticket of the key resource person, Professor John Penick, from the University of North Carolina, USA and NOUN paid for his accommodation, feeding and local transportation. The workshop report was posted at the NARST website.

2.1.4 Faculty of Engineering

Academic staff members of the Faculty of Engineering were sponsored to various conferences/workshops both locally and internationally as follows:

- 29th International Conference on Ocean, Offshore and Arctic Engineering, 6 – 11 June 2010, Shanghai, China;
- Conference on Electromagnetic Disturbances (EMD) in Poland, 23 – 25 September 2009;
- China-AEEA Training programme (Seminar on Engineering Education and Project Management) – Beijing, China, 26 November – 16 December, 2009;
- 8th Conference of the World Scientific and Engineering Academy and Society (WSEAS) University of Cambridge, England, August 11 – 13, 2009;
- IASTED Conference on Robotics and Applications, Cambridge Massachusetts, USA, November, 5 – 6, 2009;
- Integrated Water Resources Management (IWRM) training course: Application of Global Water Partnership, West Africa (GWP/WA) in Ghana, 15 – 16 October, 2009;
- Electrical/Electronics Engineering Conference IEEE – NIGERCON 2010 Conference from 17 – 19 June, 2010 at Abuja;
- Annual Conference and General Meeting of the Nigerian Society of Engineers, Owerri, 7 – 11 December 2009;
- Annual Conference of the Metallurgical Society of Nigeria, Abuja on: “Sustainable Management of Mineral Resources Projects” 15 – 26 Feb, 2010;

- COREN for the Regulation of Engineering in Nigeria (COREN) Assembly at Abuja, 15 – 16 September, 2009;
- Departmental retreat at the Administrative Staff College of Nigeria (ASCON) Topo, Badagry for the review of the Curriculum for both Undergraduate and Postgraduate Studies to meet the current market challenges and requirements, 23 – 25 July, 2010.

2.1.5 Faculty of Environmental Sciences

- On Tuesday 4 May 2010, the Faculty of Environmental Sciences held a seminar entitled: “International Academic and Research Leadership in the Built-Environment and Re-Invent Lagos as an Eco City.” The venue was the Faculty Auditorium, and the seminar lecture was delivered by Dr. Tom Haynes, an architect, international speaker, strategist and advocate of sustainable development from Australia. Participants consisted of members of the University community, the Faculty Dean, Professor S.O. Okedele, past deans, and professional practitioners such as the President of the Nigerian Institute of Architects; the Chairman of the Lagos State Chapter of the Nigerian Institute of Architects, Arc. Bimbo Ajayi; the past Chairman of the Lagos State Chapter, Nigerian Institute of Town Planners and current Chairman of Association of Professional Bodies of Nigeria – Lagos Chapter, TPL Toyin Ayinde. Others included staff of various government agencies relating to the built-environment. The seminar unfolded new insights into the possibilities of professional collaboration, research leadership and how Lagos can achieve the concept of Eco-City in the light of ongoing efforts by government and individuals to improve the quality of Lagos Megacity.
- The Department of Urban and Regional Planning organized her First National Conference from 10 to 12 February 2010, with the theme *Emerging Global Cities: the African Challenge* to commemorate its 10th anniversary. The venue was the Julius Berger Lecture

Theatre, and external sponsorship was received from CMD (₦270,000); CPMS (₦200,000); Mr Remi Makinde (₦50,000); Mrs. C. K. George (₦50,000); and Alhaji W. Kadiri (₦50,000). There were two lead papers presented by Alhaji Waheed Kadiri, Past President Nigerian Institute of Town Planners and Honourable Oyinlomo Danmole, Special Adviser to Lagos State Government on CBD projects, and 7 sessions at which over 60 other papers were presented spanning the following core areas: Urban Sustainability; Urban Land Use and Development Control; Housing and Building Maintenance; Urban Infrastructure and Services; Urban Management and Governance; and Geographic Information Systems and the Environment. During the period, the Association of Africa Planning Schools (AAPS) was in the Department on a 2-day working visit between 25 and 26 January 2010. During the visit, Mrs Nancy Odendaal, Project Coordinator of the Association of African Planning Schools and the African Centre for Cities, Department of City and Regional Planning, University of Cape Town, South Africa presented a seminar on Case Research Projects of the African Centre for Cities and updates on the activities of the AAPS. Other issues discussed include collaboration on research with planning educators from other African planning schools, and the possibility of developing curricula of studies that will be acceptable continent wide. Deliberations at the seminar culminated in the invitation of representatives from the Department to participate in the Association of African Planning Schools Workshop at Accra in June 2010.

The Department of Urban and Regional Planning also hosted the Nigerian Institute of Town Planners (NITP), Lagos State Chapter on Thursday February 4th 2010. The one-day workshop was aimed at fostering better town-and-gown collaboration in the urban and regional planning profession. The NITP team was headed by the

Lagos State Chapter Chairman, Town Planner Moses Ogunleye, with some members of the executive committee and other members of the chapter.

The workshop presented fresh insight into the major areas in which practitioners require more intensive training for planning students. The department in turn invited practitioners with requisite qualifications and experience to come on board as associate lecturers and guest speakers at departmental seminars.

- The Department of Architecture hosted the Commonwealth Association of Architects (CAA) Validation Panel between 27 October and November 2009. This CAA validation (accreditation) exercise was the first of its kind in the country, and the Department received full validation.

Two departmental seminars were also organized during the period on the themes: "Research in Architecture," and "Architectural Research." The Speaker on both occasions was Prof Bayo Amole of the Department of Architecture, Obafemi Awolowo University, Ile-Ife.

Also, an academic discussion forum was held on 22 June 2010, and in attendance was Architect Lacy from the United Kingdom.

And the second ultra-modern postgraduate studio for the Department was commissioned by the Vice-Chancellor on 30 March 2010.

2.1.6 Faculty of Law

- On Thursday 3 June 2010, the Faculty of Law hosted a public lecture organized by the Gani Fawehinmi Students' Chamber and entitled "Creating a Sane Society: the Role of Good Governance and the Rule of Law." The lecture was delivered by Mr. Akin Olujimi, SAN, former Attorney General and Minister of Justice of the Federation, and Hon Femi Gbajabiamila of the House of Representatives for Lagos State.

- The Faculty also organized another public lecture on "Commercial Law," delivered by Professor Ian Walden,

an expert in Computer and Commercial Law from the Centre for Commercial Law Studies, University of London. The date was Thursday 8 July 2010 and the venue the Julius Berger Auditorium of the University of Lagos.

2.1.7 Faculty of Science

From 16 to 18 February, the Department of Botany and Microbiology, in conjunction with the School of Postgraduate Studies, held a workshop on: "Tissue Culture Techniques," for all its staff members.

During the review period, several academic staff members of the Department also attended external conferences, notably:

- the 110th General Meeting of the American Society for Microbiology (ASM). San Diego, CA, USA, May 23 – 27, 2010;
- the 4th General Assembly of the Third World Organization for Women in Science (TWOWS) & International Conference on "Women Scientists in a Changing World," Beijing, China, June 27 – 30, 2010;
- and, the Annual General Meeting of the Society for Applied Microbiology. Brighton, U.K., 5 – 8 July 2010.

2.1.8 Faculty of Social Sciences

- On Thursday 3 June 2010, the Faculty of Social Sciences hosted a guest lecture entitled "Rejuvenation of Nigeria's Educational System: a Logical Imperative." The Guest Lecturer was Dr. Wale Babalakin, SAN.
- The Department of Political Science also held an international conference on 15 June 2010 to mark Nigeria at 50, with the theme "50 Years of Nationhood – State, Society and Politics in Nigeria: 1960 – 2010." The venue was the Main Auditorium of the University, and the event was chaired by the former Governor of Lagos State, Senator Bola Ahmed Tinubu. The keynote address was delivered by the then Vice-Chancellor of Bayero University Kano, Professor Attahiru M. Jega,

OFR. Other lead speakers included the Vice-Chancellor of Igbinedion University, Okada, Edo State, Professor Eghosa Osaghae; eminent Professor of Political Science, Okwudiba Nnoli; and eminent Professor of Sociology, Onigu Ote. The Special Guest of Honour was the Governor of Lagos State, Mr Babatunde Raji Fashola, SAN; and the Vice-Chancellor of the University of Lagos, Professor Adetokumbo Babatunde Sofoluwe was the Chief Host.

- On Thursday 11 February 2010, the Department of Sociology hosted a public lecture entitled "Nigerian Democracy on the Last Lap." The guest lecturer was Dr Onaolapo Soleye.

2.1.9 College of Medicine

- From 12 to 14 April 2010, the College of Medicine held its 15th Continuing Education Programme workshop for all its lecturers, entitled *Educational Methods in Health Sciences*. The venue was the Old Great Hall, College of Medicine, University of Lagos (CMUL).

2.1.10 Faculty of Clinical Sciences

- In December 2009, the Department of Haematology and Blood Transfusion participated in the Annual Scientific/International Conference/AGM of the Lagos University Medical Society (LUMS) held at the Old Great Hall, CMUL.
- In addition to intensive personal research, several academic staff members of the Department of Clinical Pathology attended the College-based workshop on "Educational Methods in Health Sciences" (12 to 14 April 2010) and the workshop entitled "Thesis Writing for MPhil and PhD Candidates" (20 April 2010), organized by the School of Postgraduate Studies of the University of Lagos.
- Academic staff of the Department of Surgery attended numerous conferences and workshops within and outside the country, including the College-based workshop on

“Educational Methods in Health Sciences (12 to 14 April 2010).

2.1.11 Faculty of Dental Sciences

- During the period, academic staff members of the Department of Preventive Dentistry also attended several national and international conferences and congresses organized by the World Dental Federation, the International Association for Dental Research, the Nigerian Medical Association, the West African College of Surgeons, the Association of Nigerian Physicians and Dentists in America. They also participated in the 3rd Dental Conference of their Faculty held in July 2009, and in the University of Lagos Research Fair held in November 2009.
- The Department of Restorative Dentistry organized Departmental Seminars held every Wednesday and Friday. The Department also participated in the Faculty's monthly seminars with Dr D C Umesi-Koleoso as Convener. Support in the form of printing of posters and provision of refreshments came from Pfizer and NSK.

2.1.12 Faculty of Pharmacy

- With active support from the University administration, the Faculty of Pharmacy participated in the following academic activities:
 - Attendance at the PITTCON Conference in Orlando Florida, from 28 February to 5 March 2010;
 - Attendance at the Boston HPLC 2010, MA, USA
 - Sponsorship of several academic staff members to the Pharmaceutical Society of Nigeria Annual Conference, Benin City in November 2009
 - Sponsorship of PhD staff candidates to various parts of the world – the USA, Britain, Germany, South Africa, Australia, India – as part of the University's Staff Development scheme;

- Successful completion of the PhD programmes in different departments of the Faculty.
- Pharmacists Council of Nigeria Visitation Panel to the Faculty in May 2010.

2.1.13 School of Postgraduate Studies (SPGS)

- The 6th in the Annual Lecture Series of the SPGS was delivered on Monday 15 February 2010 by Pastor E. A. Adeboye, the General Overseer of the Redeemed Christian Church of God. The lecture entitled “The Nature of Light” was held at the Main Auditorium of the University, and was well attended by the University community.

The School also organized a workshop for M.Phil./Ph.D. students on Tuesday 20 April 2010 entitled “Workshop on Proposal and Thesis Writing,” which was attended by over 390 students and academic staff, with 6 papers presented.

In addition, the School sponsored the participation of some of its students at the 5th Annual Research Conference and Fair of the University, which was held from 21 – 23 October, 2009 at the Multi-Purpose Hall.

And as part of its vision to promote research, the School has in place an International Distinguished Guest Lecture Series. On Wednesday 10 February, a lecture in the series entitled “Sustaining the 20:20 Vision through Construction: a Stakeholder Participatory Approach” was delivered by Prof Stephen Ogunlana, the current Chair of Construction Project Management, School of the Built Environment, Heriot Watt University, the Scotland, United Kingdom.

The SPGS remains the Secretariat of the Committee of Deans of Postgraduate Studies in Nigerian Universities. The Committee held its meeting at the University of Lagos in January 2010, and a workshop at the Pan-African University Lagos in March 2010.

2.1.14 The Distance Learning Institute (DLI)

- On 27 May 2010, the Distance Learning Institute, in conjunction with the NUC, organized a lecture for its staff entitled "Advocacy Lecture on Distance Learning Project for Unilag Management". The guest lecturer was the Desk Officer, ODL NUC. The lecture was well received by the DLI management.
- During the review period, the Institute also actively sponsored various academic staff members to workshops and conferences organized by the following:
 - University of Cape Coast, Ghana: Workshop on Distance Education and Teacher Training in Africa, 3 – 6 August 2009 (two DLI academic staff sponsored);
 - Datasphire Solution Limited: Workshop on Mobile Learning for Development, 1 – 2 March 2010 (four DLI academic staff sponsored);
 - NUC Abuja: Second Train-the-Trainers Workshop on e-Teaching for Academic Staff of Distance Learning Centres in Nigerian Universities, 17 – 18 May 2010 (five DLI academic staff sponsored);
 - NUC/Schul Portal Technologies: Follow-up Workshop on TOT Workshop on e-Teaching, 21 – 25 June 2010 (five DLI academic staff sponsored);
 - NOUN/African Council for Distance Education (ACDE): Instructional Systems Design, Dev. & Evaluation for ODL, 28 June – 2 July 2010 (three DLI academic staff sponsored).

2.1.15 Staff Training and Development Unit

- During the review period, the Staff Training and Development Unit organized in-house capacity building workshops/training programmes for the following categories of staff on the indicated dates:
 - Senior Laboratory Assistants, 16 – 19 November 2009;
 - Porters, 25 – 26 January 2010;
 - New Members of Staff in the Security Unit, 9 – 11 February 2010;
 - Pre-Retirement, 18 March 2010;

- Office Assistants, 22 – 24 March 2010;
- Reports and Minutes Writing, 19 – 20 April 2010;
- Drivers, 26 – 28 April 2010;
- Clerical Officers, 19 – 21 July 2010;
- Members of Staff in the Medical Centre, 26 – 28 July 2010.

The training programme is an on-going exercise.

2.2 Library and Library Facilities

The University Library belongs to the category of academic libraries. The Library system supports the three cardinal foci of the University of Lagos, namely, *Teaching*, *Research* and *Community Services*. This it does within the set goals and objectives of the university itself.

2.2.1 Vision

To be the primary and foremost source/vessel of reliable information for the University Community in its quest to realize its noble vision concerning teaching, research and community services.

2.2.2 Mission

- o To provide information services to meet the intellectual needs of members of the university community.
- o To make information seeking activity most rewarding and enjoyable for various categories of users in the community. The Library's aim is to promote greater utilization of library services for research.

2.2.3 Objectives

The following are the strategic goals for the Library during the plan period:

1. To make the library collection rich, adequate and a pride of the university.
2. To render more friendly services to meet user needs.
3. To provide documentation services on results of local research in order to improve the university's participa-

tion in the two-way flow of research results, and the visibility of the library.

4. To take information products and services to the users' bases, wherever they may be.
5. To establish and instill a culture of on-line searching in users.
6. To automate major library processes, so that performing library activities are faster, easier and more convenient for users and library personnel.
7. To provide 24-hour reading services in the library.

2.2.4 Library

The just concluded strategic plan has enhanced the information gathering capacities of both staff and students, which are vital for the growth of the University in the envisaged directions. In order to expand access to reading materials, the Library has adopted distributed access to information resources, which include:

- Integrated Library Systems (ILS)
- Online Databases
- Web-Based Resources
- Digital Library Collections
- e-Books and e-Journals

The above listed Distributed Information Access Solutions are at various stages of implementation in the library. The most readily available and widely used are the ILS, Databases, Web-Based resources and digital library resources, while implementation of e-books solution commences at the next financial year.

2.2.5 Collection

The University places high priority on the Library as the centre for academic excellence and thus invests substantial internally generated funds in library development. For the reporting year, the thrust of subscription for serials was on national journals. This was necessary in order to meet the requirements of accreditation exercises. To date, the University Library has about 483,483 volumes of books and about 703,528 volumes of journals. For the reporting period,

the Library acquired 13,232 volumes of books and 7,528 volumes of journals (6,834 foreign and 694 national). This collection is inclusive of those acquired through the Gifts and Exchange Programme.

2.2.6 The Gandhi Research and Bibliographic Section

This is the research section of the library. The collection in the Gandhi section includes rare and expensive books as well as primary source materials for research and development. The objective is to cater for all shades of research needs in the university. Specifically, major components of the collection include the following:

Books and Periodicals: Basically Africana. This is to enable the section to build up a strong collection in the area of African history and anthropology.

Government Publications: The section houses documents emanating from both local and international governments, as well as materials released by some non-governmental bodies of international repute.

Theses and Dissertations: In addition to the above, doctoral theses and masters dissertations of graduates of the University of Lagos are housed in the section.

Private Papers: Private collections of important Nigerian personalities, like Pa Solanke, who was the secretary and warden of WASU (West African Students Union); Yesufu Eke, former Registrar of the University of Lagos; Revd. Canon Awojobi; and Bishop Seth Idowu Kale, are housed in the section. Recently, the private collection of the late D. O. Fagunwa was added to the private collections available in the section.

Services provided in the section include:

1. Maintenance and management of the various private collections and making them accessible to users.
2. Technical processing of materials housed in the section using the in-house scheme.
3. Providing current awareness of new arrivals to users (display).
4. Compiling statistics of monthly and annual reports.

5. Maintaining library policies and procedures to ensure that guidelines are followed by library users.
6. Keying in of Gandhi collections especially theses and dissertations using library software (CD/ISIS).
7. Provision of afternoon and weekend services to users.
8. Updating and editing the already keyed in data in library database (CD/ISIS).
9. Answering of users queries especially with regard to the section's collections.
10. Putting work study students and students on industrial attachment through.
11. Performing any other task assigned by the University Librarian.

2.2.7 Level of ICT Application

The ultimate goal is to have all the activities in the Library driven by Information and Communication Technologies. To date, almost all the library functional areas and services have a touch of IT. However, the depth of application varies. The following applications are currently available:

Hardware:

- 232 pcs (124 for MTN Foundation *UniversitiesConnect* Project)
- 18 HP Printers (2 HP Network Printers for the MTN Foundation *UniversitiesConnect* Project)
- 3Scanners,
- 1 Projector + Screen
- 1 Digital Camera
- 2HP Proliant Servers

Middleware:

The Library is 75% networked with a total of 211 nodes within the Main Library, 124 nodes at the MTN Foundation *UniversitiesConnect* Project and 68 nodes recently put in place at the Education Library.

Software:

The Library Management System/Library Application currently in use is the Graphical Library Automation System

(GLAS). However, the University library has decided to upgrade to a web-based Application called Millennium.

Databases:

The Library currently subscribes to about forty databases, which include some open sources and some fee-based sources. The databases currently available include: AGORA, EBSCOHost, Oxford Journal Online, JSTOR, OARES, Law Pavilion, Legalpedia, Laws of the Federation of Nigeria (LFN), MetaPress and HINARI. The databases can be accessed on computer systems in the libraries and on the library website.

The Library has a database room at the old Media Room for the purpose of searching subscribed databases. In addition to 14 networked computers and a dedicated printer, students are allowed to bring their personal laptops into the room. The service here is provided free except for printing, which attracts payment of N15 per page.

e-Library: MTN Foundation UniversitiesConnect Project:

This is an electronic library sponsored by the MTN Foundation as a community service project to facilitate access to the world of information by researchers, students and lecturers. The services include access to several databases via Sabinet of South Africa, Worldcat database through Online Computing for Library Centres (OCLC), and Library of Congress Online. Some other valuable e-resources will be added by the MTN Foundation.

Virtual Library:

Following the commissioning of the NUC Virtual Library Project, there is a need for the University to provide the infrastructures/facilities to enable its users to access the Virtual Library. We therefore, are proposing a five-hundred work stations which will include Pcs, Furniture, Networks, V-sat, Generator and Bandwidth to achieve this. The University will appreciate NUC's support/assistance in this regard.

2.2.8 Seating Capacity:

In realization of the low seating capacity of the Main Library, the University Management has since taken steps to increase this from 1,000 to 2,000. The Library has now provided three (3) annexes, viz: Akintunde Ojo Reading Rooms on the ground and the second floors, and the new reading room at the old Creative Arts Studio. These library annexes provide 24-hour reading services to students.

There are two other library centres in the University, namely: the Medical Library at the College of Medicine Idi-Araba, and the Faculty of Education Library. One remarkable achievement of the University Library within the last year is the establishment of a number of faculty libraries to complement the main library collection in the provision of effective library services. The following Faculty Libraries have taken off: Faculty of Business Administration Library, Faculty of Engineering Library, Faculty of Arts Library and the MBA/Radiography Library in Yaba. All these have increased the seating capacity tremendously. The establishment of these faculty libraries has contributed immensely to meeting accreditation requirements for various academic programmes in the University.

2.2.9 Staffing:

To enhance professionalism in all the libraries, the University recruited 37 Library Assistants to the job cadre previously dominated by Clerical Officers. At present the total staff strength of the University of Lagos Library is one hundred and fifty-four (154), made up of:

• Professional	-	18
• Para-Professional	-	11
• Administrative and Technical Staff	-	51
• Junior Staff	-	63
• Others	-	11

2.2.10 Challenges

Areas to be urgently addressed are:

- Incessant leakage of the library roofs, requiring re-roofing of both the Main Library and the Education Library.
- Rehabilitation of the floors of both libraries.
- Air-conditioning of the Education Library and the third floor of the Main Library is on-going and hopefully will be completed in the new financial year.
- Acute shortage of reading chairs and tables.
- General re-habilitation of the ceiling and the lighting systems of both libraries.
- Need of a general increase in the vote for purchase of and subscription to books, journals, e-books, databases, e-journals, application software, etc.
- Rehabilitation of the Akintunde Ojo Library Extension for the 24-hour Reading Service and the proposed e-Reserved Book Room Service.

2.2.11 Library Funding

In view of all the outstanding library projects, there is need to adequately fund the Library. It is suggested that the Library Development Fund (LDF) be revisited. The annual library interventions by ETF should be reviewed upward.

2.2.12 Library Information Technology

The University places emphasis on Information Technology to improve the relevance of programmes and skills through the expansion of internet and intranet services in the University. The University of Lagos is one of the four pilot sites for the Virtual Learning Environment (VLE) Project in Nigerian Universities. The University's VLE system hosts the Learning Management System (LMS) applications, as well as a wide range of other key applications/ services.

The University is working towards ensuring that every academic, administrative and technical staff and student has easy access to a computer system and the internet connectivity required to enhance the learning process. The

University is also putting in place an Information Technology System that will be reliable, accessible and responsive, fully integrated, user-friendly, timely and accurate to support informed decision-making. This will also ensure that our graduates are relevant to the job environment, having acquired IT skills sufficient to function effectively on the job and other post-graduation assignments.

2.3 Scholarships / Fellowships and Bursary Awards (Technical Aid)

The University has continued to facilitate staff and students' access to various scholarships, fellowships and bursary awards both locally and abroad.

2.4 Linkages / Collaborations and Partnerships

The University has also continued to enjoy a lot of goodwill and support from external agencies and institutions through linkages, collaborations and partnerships. Some of these are:

- An institute for the study of the Chinese language and culture established at the University of Lagos in partnership with the Beijing Institute of Technology – known as the Confucius Institute.
- An ultra-modern Water Factory for the University by WEMA Bank under the Public/Private Partnership Scheme. The initiative is to provide clean potable water to the entire University community.
- Geophysical equipment, Terratem Base, worth 25.4 million naira donated to the Department of Geosciences by Omel Nigeria Limited and NAPPIMS. This equipment is said to be number 55 of its kind in the entire world, number three in the university system world-wide, and number one in any university in Africa.
- World Bank grant for the Science and Technology Education Post-Basic (STEP-B) Project. The University of Lagos is one of the 195 institutions benefiting from the USD180 million grant.

- Partnership arrangements in the past two years with the following universities and research institutes abroad: the University of South Africa (UNISA); Central Michigan University (USA); Hogskolan Dalarma University (Sweden); DUN Group De Recherche International (France); the University Charles-Louise De Montesquieu D'Abidjan (Cote d'Ivoire); Virginia State University (USA); University of Bedfordshire (UK); the Institute of Research for Development (IRD), University of Central Lancashir (UK), Marseilles (France); the Beijing Institute of Technology (China) for the establishment of the Confucius Institute; University of Education, Winneba (Ghana); and Universite De Lome (Togo).

The University now has an Office of International Relations, Partnerships and Prospects, which was established to open up more international windows and re-position the University to enable it to enhance its ranking among leading universities in the world.

2.5 Academic Programmes Initiation / Establishment of new Departments/ Review/ Upgrading and Accreditation

2.5.1 Initiation of New Programmes

During the period under review, various applications for new programmes were considered and approved by Senate as follows:

- i. Bachelor of Medical Laboratory Sciences
2nd December, 2009
- ii. B.Sc. Degree Programme in Biomedical Engineering
2nd December, 2009
- iii. Part-Time of NETTEL@AFRICA, PG Course
2nd December, 2009
- iv. B.Sc. Nursing (This was brought up again)
25th September, 2002

2.5.2 Establishment of Departments / Review/Upgrading of Existing Programmes

Departments/ Review/Upgrading of existing programmes were considered and approved by Senate as follows:

Programme and Date of Senate approval

- i. Department of Geosciences - 2nd December, 2009
- ii. Executive Master of Diplomacy and Strategic Studies - 2nd December, 2009
- iii. Department of Botany - 2nd December, 2009
- iv. Department of Microbiology - 2nd December, 2009
- v. Review of M. Phil./Ph.D. Programmes in the Department of Urban and Regional Planning - 2nd December, 2009
- vi. Application for the Review of Degree Programme in Fisheries - 2nd December, 2009

2.5.3 Accreditation

Academic Accreditation: In December 2009 and June 2010, the University presented 5 undergraduate programmes to the National Universities Commission (NUC) for accreditation. The outcome of the exercise is being awaited from the NUC.

2.6 Student Enrolment

The total enrolment of students in the University in the 2009/2010 session is 42,076, comprising 22,765 male and 19,311 female students. This total figure is broken down as follows:

Table 1: Student Enrolment 2009/2010

Category of Students	Male	Female	Total
Full-Time Undergraduate Students	11,878	8,742	20,620
Part-Time Undergraduate Students	6,409	7,138	13,547
Full-Time Postgraduate Students	1,507	973	2,480
Part-Time Postgraduate Students	2,201	1,694	3,895
Foundation Programme Students	770	764	1,534
Total	22,765	19,311	42,076

Further statistics show that these students continue to be drawn from most of the 36 states of the federation and the Federal Capital Territory. There are also a sizable number of foreign students.

The University has completely reorganized those of its programmes in which students are required to participate in SIWES – to meet the new requirement of six months of Industrial Attachment.

2.8 Teaching

Through the Information Unit and the Dean of Student Affairs, the Senate of the University has continued to sensitize students at the beginning of each session on all regulations and best practices governing studentship in the University. The First Semester examinations ended uneventfully on Saturday 17 April 2010, and lectures for the Second Semester started on Monday 10 May 2010. The Teacher-Student ratios by faculty are given in Tables 2a and 2b below.

Table 2a: Teacher-Student Ratio (Based on Headcount)

Teaching Units	No. of Students	No. of Teachers	Ratio (Teachers/Students)	Approved NUC Guideline
Arts	2,282	121	1:19	1:30
Business Administration	3,023	78	1:39	1:30
Education	3,748	108	1:35	1:30
Engineering	2,840	134	1:21	1:15
Environmental Sciences	2,068	89	1:23	1:15
Law	1,095	48	1:23	1:30
Medicine (Basic Med. Scs., Clinical Scs., Dental Scs.)	1,977	213	1:09	1:10
Pharmacy	808	42	1:19	1:15
Science	3,673	160	1:23	1:20
Social Sciences	3,120	127	1:25	1:30
Total	24,634	1,120		

Table 2b: Teacher-Student Ratio (Full- and Part-Time Students' Enrolment)

Teaching Units	No. of Students	No. of Teachers	Ratio (Teachers/Students)	Approved NUC Guideline
Arts	2,724	145	1:19	1:30
Business Administration	4,107	102	1:40	1:30
Education	7,728	185	1:42	1:30
Engineering	2,998	160	1:19	1:15
Environmental Sciences	2,467	95	1:26	1:15
Law	1,516	73	1:21	1:30
Medicine (Basic Med. Scs., Clinical Scs., Dental Scs.)	2,060	213	1:10	1:10
Pharmacy	808	42	1:19	1:15
Science	4,160	166	1:25	1:20
Social Sciences	4,332	136	1:32	1:30
Distance Learning Institute	9,176	207	1:44	--
Total	42,076	1,500		

2.9 Improvement of Teaching and Lecture Delivery

The University has continued its effort to improve teaching and lecture delivery. Teaching equipment including laptops, white boards, overhead projectors, portable screens, transparencies, public address systems have been supplied to all faculties and the College of Medicine in order to enhance the level of teaching.

2.10 Inaugural Lectures

The University has been consistent in the delivery of inaugural lectures. Eight lectures have been presented so far in the 2009/2010 academic session as listed below:

Table 3: Inaugural Lectures Delivered to Date in the 2009/2010 Academic Session

S/ N	NAME	DEPT.	TITLE OF LECTURE	DATE
1.	Prof. (Mrs) Veronica Ihuaku Okochi	Biochemistry	The Bugs that Refused to Die and the Super Tailors of Life: their Impact on Health, Economic and Social Well-Being of Man	8 Nov. 2009
2.	Prof. Ndu David Ifudu	Pharmaceutics & Pharmaceutical Technology	Pharmacy: Ethical Drug Distribution, Panacea to Fake Drug Pandemic	18 Nov. 2009
3.	Prof Simon-Cyril Ugwmba Nwachukwu	Botany and Microbiology	Precious Gifts by Fermentative and Photosynthetic Microorganisms to Mankind	2 Dec 2009
4.	Prof. Akintoye Olusegun Coker	Medical Microbiology	Camylobacters, Helicobacters and Arcobacters: Contributions to Scientific Literature	13 Jan. 2010
5.	Prof. Emmanuel Olanrewaju Bandele	Medicine	The Struggle for Breath	19 May 2010
6.	Prof. Olubunmi Adetoro Otubanjo	Zoology	Perpetual War against Parasites: a Research Excursion	2 Jun. 2010
7.	Prof. Edward Ejiro Emuveyan	Obstetrics & Gynaecology	The Gynaecologist as a Clinician and Researcher: a Career of Hope	14 Jul. 2010
8.	Prof. Olukemi Abiodun Odukoya	Pharmacognosy	Pharmacognosy: Traits, Tracks, Traces, Facts, Fascinations, Future – the Magic of Life	11 Aug. 2010

3.0 STAFF AND STUDENT WELFARE

3.1 Staff Welfare

The University has continued to enhance staff welfare in various ways. These include:

- o Financial support for academic staff pursuing their doctoral degrees. Beneficiaries are in two categories, namely, those being supervised locally, who are sponsored abroad in their penultimate year, and

candidates whose doctoral programmes are not available in Nigeria.

- The introduction in 2008 of the payment of annual rent allowances in advance. The allowances for January to June 2010 were paid in December 2009 and those for July to December 2010 were paid along with the June 2010 salaries.
- Continuation of the policy of granting housing and land loans to members of staff.
- Subsidies for the education of children of staff at the Staff School, the International School, and the University Foundation Programme.
- Day-care services for staff and other children from age six weeks made available at the University of Lagos Women's Society Nursery and Primary School.
- The introduction in April 2010 of shuttle bus services from the Main Campus and Idi-Araba Campus to the following environs: Isheri, Ikorodu, Sango, Abule-Egba, Iyana Ipaja, Agege (Pen Cinema), Yaba, Ikotun/Egbe, Mowe, and Ojodu Berger. The University entered into this venture in collaboration with LAGBUS Asset Management Limited.
- Expanding the functions and responsibilities of the University Medical Centre in staff health care. The Medical Centre now provides the following additional services:
 - *Health Talks on Tuesdays and Thursdays:* These talks on selected health issues are given while patients wait for consultation, and they are expected to ask questions as well. All units of the Centre take part in this health education on rotational basis.
 - *Commencement of Minor Surgical Operations:* These include repair of hernias, removal of lymphomas and lumps, especially from the breast, and treatment of in-growing toe nails. Members of staff and a maximum of four dependants not older

than 18, and all students are free beneficiaries of this scheme, while non-staff pay recommended charges.

Counselling: The Centre now has a fully equipped Counselling Unit on the second floor. The unit gives free counselling to staff and students on various health matters, including hypertension, cancer (prostate cancer, cancer of the cervix and breast cancer), HIV/AIDS, diabetes, focusing on the prevention and management of these ailments.

Conducting Non-routine Investigations: Investigations such as Electrocardiogram (to check the functions of the heart), H.Pylori (for peptic ulcer), Acid Fast Bacilli (for tuberculosis), Lipid Profile Electrolytes and Urea, Liver Function Tests, and Surface Antigen are now available at the Medical Centre. The University subsidizes these tests for staff.

Medical Screening for all staff of 40 years and above. This has been done for this category of staff and all available results have been analyzed.

3.2 Student Welfare

The University has also continued in its relentless effort to improve students' welfare through the following measures:

- Partnership with other stakeholders in the management of students' halls of residence in order to ensure that facilities in the students' hostels are adequately maintained, so as to provide the learning support expected of a first class university.
- Provision of basic necessities and services (such as water, electricity and sewage), and responsibility for major repairs, while the day-to-day running and maintenance of the halls (which has been decentralized with each hall having its own budget and funds) are the responsibility of the Hall Management Committee.
- Partnership with the business sector to provide hostel accommodation on the Build, Operate and Transfer

(BOT) system. One excellent result of this is the BOT hostel at the Main Gate of the University.

- Transportation of students to and fro the campuses at affordable fares. Minibuses have been registered to ply Yaba and Bariga at controlled fares, and the College of Medicine has acquired additional buses to facilitate the transportation of students from the Idi-Araba Campus to the Radiography Campus.
- Construction of relaxation centres in each faculty where students can wait between lectures; upgrading the University Botanical Garden to a top research and relaxation centre with internet browsing facilities; provision of mobile toilets at strategic locations; and general beautification of the campus, including the construction of concrete walkways for easy mobility.
- Resuscitation of the Work-Study Scheme to assist indigent students; and at the postgraduate level, teaching assistantship awards to Masters students with a minimum first degree qualification of second class upper division, and graduate fellowship awards (the equivalent of graduate assistantship) to students on the M.Phil and PhD programmes.
- Support from many parents who usually attend the University of Lagos Parents' Forum from time to time.
- A series of seminars by the Student Affairs Division of the University on diverse topics like academic excellence, work-study programme, job hunting, job creation, job recruitment drive; inter-faculty debates and quiz competitions.
- Lifting of the five-year old ban on student unionism.

3.3 Sports

The activities promoted by the University of Lagos Sports Centre include the following:

- Ensuring that the quality state of the sports facilities is maintained for clients and students.

- Training of the University's athletes for major national and international competitions, such as the NUGA Games, FISU Games and WAU Games.
- Fostering bilateral relationships with other foreign universities, Ghanaian universities and the University of Education, Winneba.
- Provision of fitness services through the Sports Centre Gym and Aerobic Fitness Programme.
- Training and re-training programmes for sports officers in nursery, primary and secondary schools.
- Rendering community sports services, especially on weekends, to University of Lagos residents and the outside community at large.
- Running a sports alliance programme with the Department of Human Kinetics and Health Education, University of Lagos.
- Ensuring adequate maintenance and supervision of existing facilities.
- Organizing and administering inter-sports programmes in the University, e.g.,
 - a) inter-departmental sports competition;
 - b) inter-hall sports competition;
 - c) inter-faculty sports competition.
- Sponsorship of the University's teams to major national championships, e.g., the Mobil Athletic Championship.

The table below shows details of the sporting activities that the Sports Centre participated in during the review period:

Table 4: Details of Sporting Activities in the Review Period

Title of Activity	Date	Organizer	External Sponsor	Other Remarks
3 rd WAUG Basketball Championships	3-13 September, 2009	University of Calavi, Cotonou, Republic of Benin		Unilag Male Team – 3 rd Unilag Female Team – 2 nd Oluchi NZEKWE won the MVP Trophy

1 st Lagos Inter-Tertiary Institutions Sports Championships	10-19 September, 2009	Lagos State Government		Unilag Team 1 st Athletes also won the sum of (₦2,650,000.00) Two Million Six Hundred and Fifty Thousand Naira Only
Maiden Edition of Gagama football Competition	2009	Redbull		Won by University of Lagos Football Team
Five-a-Side Football Tournament	March 2010	Yemi Tella		The Team reached the Quarter Final Stage
Played Ten Practice and Friendly Football Matches				Won 6 Matches, Drew 3 and Lost 1
2 nd WAUG Handball and Volleyball Championships	13-23 December, 2009	University of Cape Coast, Ghana		Unilag Male Team – 2 nd Unilag Female Team – 1 st Chimidiya IBE won the MVP Trophy
3 rd WAUG Football and Hockey Championships	20-31 January, 2010	Bayero University, Kano		Unilag Team–2 nd Steve OKORIE won the MVP Trophy
2 nd Lagos Tertiary Games 2010	24 June-3 July, 2010	Lagos State Government		Unilag Team was 2 nd with 15 medals and total prize money of ₦2,210,000.00 (two million, two hundred & ten thousand naira)
1 st Youth Olympic Games, Cairo, Egypt	21-30 November, 2009	International Olympic Committee (IOC)	African Table Tennis Federation \$3,790.00	(Director of Sports Officiated as an International Table Tennis Blue Badge Umpire)
1 st Youth Olympic Games	13-18 July, 2010	International Olympic	International Olympic	Director of Sports Officiated

Rabat, Morocco		Committee (IOC)	Committee/ African Table Tennis Federation \$3,800.00	as a Table Tennis International Blue Badge Umpire
Seminar on Doping Danger Zone for Athletes in Sports and Programme Management	19-21 August, 2009	National Sports Commission		Mr. A. A. Sanya – (Assist. Chief Coach) & Mrs. A. O. Nutayi (Principal Coach) Participated
Mobil/Track and Field Athletics Championships	24-26 June, 2010	Athletics Federation of Nigeria		Mrs. A. O. Nutayi (Principal Coach) attended
IAAF Youth/School Project Level I	24-27 July, 2010	International Association of Athletics Federation (IAAF)	International Association of Athletics Federation (IAAF)	Attended by Mrs. A. O. Nutayi (Principal Coach)
Sports Development and management in Tertiary Institutions, in Abuja	20-22 July, 2010	Federal University of Technology, Akure		Attended by Mrs. D. O. Oguntoye and Mr. James Aina (Senior Coach)
7 th Panamai National Open Taekwondo Championships	19-23 August, 2009	Panamai Taekwondo Club		Mr. Emmanuel Okolo (Coach I) & Team Unilag attended
FIBA Africa Level One Basketball Course	2009 December	National Sports Commission		Mr. Emmanuel Okolo (Coach I) attended
FIBA African Coaching Course for Young Coaches Module Two	2010 April	National Sports Commission		Mr. Emmanuel Okolo (Coach I) attended

3.4 Campus Security

The Security Unit is responsible for the security of life and property both within the University and on other off-campus facilities of the University. Its **vision** is:

“To provide excellent security and safety services for the safety of life and property

across the University community that will aid the school management in achieving its vision to create an enabling environment that promotes teaching and research for national development.”

The departments within the Unit are: Administration and Training; Operation; Traffic; Surveillance; Crime Investigation; Fire Service; and Transport.

In spite of being surrounded by the high-density crime-prone settlements of Abule Oja, Iwaya, Oworonshoki and the lagoon, the University community has continued to enjoy relative peace and security on campus, thanks to the prevailing security measures and the untiring efforts of the Security Unit. The most common crimes on campus involve theft and burglary rather than crime against life. There have not been any reported cult activities among students, nor any cases of defiance of the law or challenge to constituted authority. Potential problems are managed before they have a chance to fester.

Security Agencies on Campus:

The following agencies are responsible for the maintenance of peace and order on campus:

(i) *Unilag Security Unit:*

This is the official outfit of the institution. The men of the unit are well-equipped to perform the following functions:

- guard duties at various beats on campus
- access control at the gate
- apprehending offenders
- investigation of crime and referral to the police, SSS, EFCC, NDLEA, etc.
- follow-up action of going to court to witness the trial proceedings of court cases involving any staff and students of the University.

(ii) *Men of the Nigerian Legion:*

Drawn from the Lagos State Nigerian Legion Command and numbering about 40, they complement the efforts of the Unilag Security Unit in securing the campus, especially at

night. Well trained, they function as a quick intervention squad, ready to contend with any militant or armed gangs on campus.

(iii) *Detachment of Mobile Policemen:*

Drawn from MOPOL 2, Keffi, Lagos, the detachment is stationed round the clock at the University's main gate. The men are fed and paid honoraria, and take part in motorized patrols with the University operatives at night. In case of any emergency, they are drafted into the campus at very short notice. And in the event of student demonstrations, they are expected to provide back-up to the University's security operatives in securing the gates and preventing students from taking them over. Their presence has indeed been very effective in crime prevention on campus.

(iv) *The Security Advisory Council:*

Set up by the Vice-Chancellor to provide useful security advice to the University management, the committee is made up of principal officers of the University; representatives of various campus residential associations; and security operatives from the public. The committee has made useful contributions to the achievement of security on campus through its deliberations and recommendations to the management.

Measures Put in Place to Improve Security on Campus:

1. Recruitment of 130 new security operatives.
2. Re-training of security operatives and supervisors for effectiveness.
3. Lighting and illumination of all dark areas on campus.
4. All economic and commercial activities at *suya* spots, salons at various halls of residence to wind up by 10 pm daily. Security men go round every night to effect this order.
5. Using the University master plan to divide the entire campus into security zones, each headed by a supervisor for effective security monitoring, surveillance and rapid response to duty calls.

6. Meetings with the three bank managements on campus (WEMA Bank, UBA and Intercontinental Bank) on banking operations and their effect on campus security.
7. Intelligence gathering on cult-related activities and other crimes.
8. Upgrading of the CCTV project on campus to cover strategic areas, including selected residential and coastal areas.
9. Regular raids on boys' quarters to rid them of illegal occupants and undesirable elements.
10. Exposing the identity of suspected criminal students and notifying their parents.
11. Referral of established criminal cases to the appropriate law enforcement agencies such as the NPF, EFCC, SSS, NDLEA.
12. Proactive trouble-shooting through periodic assembling of students with bad security records for counseling sessions with selected members of the management.
13. Delivering a lecture on anti-crime activities to newly admitted students as part of their orientation programme.
14. Regular provision of crime tips to the University community via Unilag FM radio programmes and the regular *News Flash* of the University.
15. Conducting daily routine fire-fighting compliance monitoring.
16. Restricting pedestrian movement at black spots from 10 p.m. except during examinations. Such spots are the Lagoon Front, Oduduwa Way, the Faculty of Engineering/Science Complex Link Bridge, the Red Sand area and the access roads. Students are encouraged to avoid poorly lit shortcuts and use instead longer and well lit streets and walkways at night. Any person apprehended at such dark spots by security operatives are made to explain their mission.
17. Security patrolmen make routine 'stop and search' operations at any time of the day.
18. The Main Gate of the University and the second access gate are closed promptly at 12 midnight and 10 pm respectively, and are re-opened daily only at 6 am.

Staff Strength of the Security Unit:

The unit is at present operating with the following categories of staff:

Officers	-	6
Principal Patrolmen	-	72
Principal Patrolwomen	-	5
Senior Patrolmen	-	126
Senior Patrolwomen	-	2
Patrolmen	-	57
Patrolwomen	-	13
Fire Station Men	-	12
Drivers	-	8
Total	-	301

4.0 RESEARCH

The University Management has continued to place a high priority on research. This is in pursuit of the Vision of the University: *To be a top-class institution for the pursuit of excellence in knowledge through learning and research as well as in character and service to humanity.* During the period under review, the Central Research Committee (CRC) considered research proposals from Academic staff members for the award of University research grants, considered progress reports for on-going research projects under the auspices of the Central Research Committee, conducted the 5th Annual Research Conference and Fair and performed other research related activities as presented under appropriate heading in detail below.

4.1 Award of Research Grants

The Central Research Committee held nine (9) statutory meetings in the past year and considered ten Research Proposals submitted by academic staff members for research grants of which four (4) were approved. Others are being amended by the applicants in line with recommendations made by CRC.

Five Progress Reports and two End-of-Project Reports submitted by Faculty members for on-going and concluded

research projects were also considered and approved by the Committee. The details of the approved Research Proposals, Progress and End-of-Project Reports are presented in Tables 5 – 7.

Table 5: Research Grants Awarded

S/ N	DEPT.	RESEARCH TOPIC	RESEAR-CHERS	DATE OF AWARD	AMOUNT
1.	Physiology	Effect for L-Arginine Supplementation on Nitric Oxide Level Osmotic Fragility and Free Radical Status in Sickle Cell Anaemia	Prof. S.I. Jaja <i>et al</i>	7 th April 2010	₦3,212,000.00 + \$250
2.	Physiology pt. CMUL	Randomised Controlled Clinical Trial of Vitamin A Supplementation as an adjunct in the severe Childhood in Nigeria	Dr. S.O. Olayemi, Dr. I.A. Oreagba, Dr. E.O. Temiye & Dr. E. Nwoye	24 th June, 2010	₦3,500,860.00 + \$250
3.	CMUL	Modulatory Roles of Antioxidants Against of Alstonia Boonoi (Aprocynaceae): Induced Nephrotoxicity and Testicular Damage	Dr. V.O. Osunkalu, Dr. O. Awodele and Dr. R. Akinde	24 th June, 2010	₦1,000,000.00
4.	Pharmacy, CMUL	In Vitro and In Vivo Evaluation of Some Selected Nigerian Plants Used Traditionally in Cancer Treatment	Dr. A. Sowemimo, & Amaka Nwodo	24 th June, 2010	₦470,350.00

Table 6: Progress Reports

S/No.	DEPARTMENT	RESEARCH TOPIC	RESEARCH ER(S)
1.	Pharm. & Pharm. Tech	Remediation of Polycyclic Aromatic Hydrocarbons in Marine Sediments using surfactants	Dr. B.O. Silva & Dr. K.O. Olayinka
2.	Community Health & Primary Care	ICPC-2 defined pattern of illness in an Urban Region in West African Journal of Primary Health Care & Family Medicine 2009	Ayankogbe, O.O., Oyediran M.A., Oke D.A., Arigbada S.O. & Osibogun A.A.
3	Zoology	Evaluation of Potential Biological Effects of Radio Frequency (RE) Radiations from Global Systems for Mobile Communication GSM Base Stations in Lagos State	Dr. A. Otitoloju and Dr. Adekola O. Adewale
4	Community Health & Primary Care	Effect of Zinc Supplementation on the Anthropometric Indices, Growth/Body Composition of Nigeria Pre-school Children A. Randomised Cluster.	Prof. R.O. Abidoye, Prof. K. Zenner, Odeyemi, K.A., Okoroma C.N. and Akintunde
5.	Chemical Engineering	Simulation and Scale-up of Electrolysers for the production of Caustic soda, hydrogen and chlorine using local materials in Nigeria.	Prof. Abiola John Kehinde, Late Prof. Olusola Ogboja (principal researcher)

Table 7: End of Project Reports

S/N	DEPARTMENT	RESEARCH TOPIC	RESEARCHER(S)
1	Community Health & Primary Health Care	Pattern of illness and Diseases Presenting in general practice Clinics in practice based Research Network in Lagos: a form of Public/Private Partnership.	Dr. Olayinka Ayankogbe, Prof. M.A. Oyediran, Prof. S.O. Arigbabu, Prof. D.A. Oke & Prof. A.A. Osibogun
2	Electronics & Electrical Engr.	Development of Controllers for Industrial and Traction Drives.	Prof. Chris C. Okoro & Prof. O. Adegbenro
3	Chemical Engineering Dept.	Simulation and scale-up Electrolysers for the production of caustic soda, Hydrogen and Chlorine using local materials in Nigeria.	Prof. Abiola J. Kehinde, Late Prof. Olu Ogboja

4.2 5th Annual Research Conference and Fair/ College & Faculty Best and Distinguished Researchers - 2009

The University hosted the 5th Annual Research Conference and Fair, an international event, from October 21-23, 2009 in which the following emerged as the Faculty Best and Distinguished Researchers:

College of Medicine:

1st Position

Adeyemo. W.L.; Ogunlewe M.O.;
Desalu. I.; Ladeinde A.L.; Mofikayo B.O.;
Adeyemo T.A.; Akanmu.A.S

Frequency of Homologous Transfusion in Patients Undergoing Cleft Lip and Palate Surgery

2nd Position

Daniel Oluwafemi Odebiyi

Response of Secondary School Students' Standing Posture to Variation in Backpack Weights Using one and two strap(s) Backpack

Faculty of Arts:

1st Position

Karo Ogbinaka, Henry Boyo,
Hitomi Murase

Beyond the Bounds of the Scientist's Laboratory

2nd Position

Keneth C. Ubani

Visual Art and the Industry in Nigeria: A Way Forward.

3rd Position

E. Oluwaseyi Kehinde

The Acoustics and Psychoacoustics of a Standard Music in African theatre.

Faculty of Business Administration:

1st Position

Oghojafor, B. A, Ogunde, O.J.K, Obaji Rita N.

Environmental Factors as Antecedent to Market Market Orientation Practice of Nigeria Manufacturing Companies.

2nd Position

Hamadu, D., Okafor, A

Oghojafor, B.E.A

Building Nigeria Statistical Capacity for Poverty Reduction and Sustainable Development in the New Millennium

3rd Position

Degboro.D.; Adeyemi .S.B

Akerele .E.K

The Anathema of Business Fraud Risk and Investigative Accounting Therapy

Faculty of Education:

1st Position

Onyene, V.E, Uzoka .N, Ikonta .N,

Tertiary Institution HIV/AIDS Sensitization Tool(s) Receptivity: Implication for Sustainable Democracy in Nigeria

Bakare .T.V

2nd Position

Ayodele Ogunleye

Teaching and Learning through Multiple Intelligence in Multiple Contexts: a Framework for Promoting and Enhancing Students' Understanding of Physics in Schools.

3rd Position

Jegede B. Supo, Ememe .P,

Gami .O

Curbing Deviance through Peace Education.

Faculty Of Engineering:

1st Position

Oyekan, G.L., Onyenwzewe.E,

Egbe.O.

Suitability of using Sawdust Ash and Nigerian Coconut Husk Ash as Partial Replacement of Cement in Sand Block Production.

2nd Position

Engineering Material Development

Fabrication of a Microprocessor Controlled Spin Coater Institute, Akure

3rd Position

Oyekan .G.L, Isiaka .G.L,

- Partial Replacement of Sand with Gravel in Sandcrete Block Production

Faculty of Environmental Sciences:

1st Position

Olatunji Adejumo

- Eco-city principles: Design Tool to Mitigate Climate Change Impacts in Lagos Metropolis

2nd Position

Taibat .O. Lawanson

- Poverty and Environmental Conditions in Lagos Megacity Consequences for Environmental Health

Faculty of Pharmacy:

1st Position

Okwelogu, Clark, C. B. De Matas M.,
Ifudu D., Igwilo, C., Silva, B., York. P.

- Fixed-dose Paediatric Combination of Artesunate and Amodiaquine Hydrochloride.

Faculty of Science:

1st Position

Boyo, H.O, Osibona, A.,
Emmanuel, B.E

- Drying model to Standardise the Nutritional Qualities of Dried Fish (*clarias gariepinus*)

2nd Position

Eze. D.C, Fashina T.M

- Substituent Effect on Absorption Spectra of 2-Aminopyridine Schiff Bases

3rd Position

Fasina .T.M, Osunrinde, Y., Mba, R.,
Idika, N.

- Electronic Properties and Antimicrobial Activity of Schiff Bases Derived from Substituted Salicylaldehyde with 2-Aminophenol and 2-Aminothiophenol

Faculty of Social Sciences:

1st Position

Elias P.O., Emenike O.

- The Soil of Lagos Mainland Area: Characteristics and Management

Best Participating Institution:

Engineering Material Development
Institute, Akure

-Fabrication of a Micro-processor Controlled Spin Coater

4.3 University Best Researcher of the Year 2009

The University through the Central Research Committee called for submissions from the Academic staff early in the year for participation in the competition for the Award of University Best Researcher of the year 2009. Ten (10) External Assessors were brought in from six Universities to assess submissions received. This exercise was concluded with a conference review meeting on the 25th June, 2010 with the following winners emerging in the two categories.

Arts & Humanities:

Prof. Ayodeji Olukaju,
Department of History &
Strategic Studies

“Nigeria, West Africa and the global maritime economy: a case study of the interplay of local, imperial and global dynamics”.

Sciences, Medicine & Technology:

Dr. Chimezie Anyakora

Environmental Impact of
Hydrocarbons.
Polynuclear Aromatic

Department of Pharmaceutical
Chemistry

4.4 Establishment of University Academic Journals

The Central Research Committee received approval for two University Journals. The Journals are to publish details on:

a. *Research in Arts and Humanities*

b. *Research in Science, Medicine & Technology.*

The Committee is now working on necessary arrangements to support the operations of these Journals which are planned to be of a reputable international status. Education Trust Fund had

given the University a sum of three million (₦3,000,000) as a kick-off grant for the production of the journals.

4.5 Forthcoming Events:

4.5.1 6th Annual Research Conference & Fair scheduled for 20th & 21st October 2010

The University began preparation for the 6th Annual Research Conference and Fair in October 29, 2009 when the Local Organizing Committee (LOC) was constituted with Prof. W.A. Makanjuola as Chairman. The theme of the 6th Research Conference is: Optimizing Research and Development through Collaboration with Industry, and it is planned to be an International Conference of the Sciences and Humanities. The LOC has commenced work in earnest towards the successful hosting of the Research Conference which is scheduled to hold on the 20th and 21st October, 2010.

4.5.2 4th Nigerian Universities Research & Development Fair (NURESDEF), 2010

In a bid to take advantage of necessary collaboration in research, the University has also commenced planning efforts towards full participation at the 4th Nigerian Universities Research and Development Fair coming up at the University of Nigeria, Nsukka in November this year.

4.6 Establishment of Central Research Laboratories (CRLs)

The University has three Central Research Laboratories at the College of Medicine, Faculty of Pharmacy, and the Faculties of Science & Engineering. The University is strongly committed to strengthening these Central Research Laboratories, and continues to source for financial support from corporate bodies. Support has been variously received in the past from MTN Nigeria Ltd., WEMA Bank Ltd., and the Education Tax Fund (ETF).

4.7 Establishment of Equipment Maintenance Centres (EMCs)

At its meeting of 16 April 2009, the University of Lagos Council approved the establishment of two equipment maintenance centres. One is to strengthen the Biomedical Engineering Unit of the College of Medicine and the Faculty of Pharmacy, while the second is situated at the Main Campus for Science and Engineering. There is an approved policy for the EMCs and their central research laboratories: the EMC at the Idi-Araba Campus is to oversee the CRLs of the College of Medicine and the Faculty of Pharmacy, while the EMC at the Main Campus is to oversee the CRL of the Faculties of Science and Engineering.

4.8 Publications of the Central Research Committee

Recent publications of the Central Research Committee include:

- Book of Abstracts for the First Annual Research Conference and Fair – 2005
- Book of Abstracts for the Second Annual Research Conference and Fair – 2006
- Book of Abstracts for the Third Annual Research Conference and Fair – 2007
- List of Abstracts for the Fourth Annual Research Conference and Fair – 2008
- Book of Abstracts for the Fifth Annual Research Conference and Fair – 2009

5.0 ACADEMIC PLANNING UNIT

The Academic Planning Unit of the University was established to coordinate the University's academic activities and programmes, and thus streamline uncoordinated growth and development, as well as unnecessary duplication of courses by various teaching units. It also manages data to guide the academic development of the University to ensure compliance with the National Universities Commission's

(NUC) Minimum Academic Standards and the Senate's academic requirements.

5.1 Activities of the Academic Planning Unit during the Review Period

The Academic Planning Unit also coordinated the collation of information from the academic units of the University including information on the programmes run by the College, Faculties and Departments at both the undergraduate and postgraduate levels (Full-Time and Part-Time).

The Unit also collated information on student enrolment, graduation and attrition in the University. Similarly, it coordinated the resource verification visit to the University by the NUC from 27 to 29 September 2009 in respect of Geophysics and Geology, to be established in the Department of Physics, as well as Applied Entomology / Parasitology and Environmental Toxicology and Conservation, to be established in the Department of Zoology.

5.2 Publications of the Academic Planning Unit

5.2.1 Academic Brief (2010 – 2014)

The University's *Academic Brief* is currently being reviewed by the University.

5.2.2 University Strategic Plan (2010 – 2014)

A Committee for the Review of the University's Strategic Plan has been set up and is in the process of the review. The plan has been divided into seven sectors which serve as the areas of focus. The sectors are

- Academic Matters
- Human Resources
- Student matters
- Physical Infrastructure/Utilities
- Environment
- Finance
- Health, Safety and Security.

5.2.3 Notes and Numbers

The document *Notes and Numbers* gives vital and comprehensive information about the University at a glance. It shows aspects such as:

- Notes and numbers
- Vision and mission statements
- Student enrolment
- Academics
- Staff
- Library
- Budget
- Sports
- Admission
- Undergraduate programmes
- Postgraduate programmes.

5.2.4 Vice-Chancellor's Report (USARM 2009)

The document entitled *University of Lagos Vice-Chancellor's Report for NUC University System Annual Review Meeting 2009* comprehensively provides the true perspective of the University and its activities for the period covered.

5.3 Science-Arts Ratio

The University is striding steadily towards meeting the Recommended NUC Science-Arts Ratio of 60:40 in student intake. Its science-arts ratio was 45:55 in 2006/2007; 48:52 in 2007/2008; 45:55 in 2008/2009; and 46:54 in the current session (2009/2010). The University will continue to strive towards meeting the Recommended NUC Ratio.

6.0 BUDGET MATTERS

The University has always been resourceful in financial matters and continuously strives for ways to improve its finances by exploring all available opportunities for increased/additional sources of income from the Federal

Government, commercial ventures, income-generating units, grants, endowments and fees from fee-paying programmes.

6.1 Sources of Funding

The University's resources have come from five major sources:

- Government allocation
- Donor funding
- Government grants
- Endowments, and
- Internally generated funds

The Internally Generated Revenue (IGR) Funds are from consultancy services, business ventures, academic, non-academic and part-time programmes, including continuing education (sandwich), municipal charges, the guest houses, computer services and investments.

6.2 Compliance with NUC Guidelines

The University adheres strictly to generally accepted accounting principles and the NUC's approved guidelines. It places a premium on due financial procedure, transparency and accountability.

7.0 PHYSICAL DEVELOPMENT ACTIVITIES

7.1 The Current Status on Land Acquisition and Compensation

The University has completed the Surveying of all her lands and digitalization process is on-going. Funding is required for the process.

7.2 Status of Master Plan Development

Advertisements were placed in newspapers and the *Federal Tenders Journal* for the appointment of a Master Planner and responses have been received. The submissions of interested Master Planners are being evaluated. Funding is continuously sourced for the review of the Master Plan.

7.3 Summary of Projects Performance, Including Financial Position between January 2009 and December 2009 (See Table 8 Below)

Table 8: Specific Information on (a) FGN Capital Appropriation Projects and (b) Internally Generated Revenue (IGR) Projects.

S/ N	Project	Contractor	Contract Award Figure	Certified Payments to Date in ₦	Progress on Project %	Remarks
(a) Specific Information on FGN Capital Appropriation Projects						
1	Land Reclamation at the Lagoon Front	Space Properties Ltd.	26,418,000.00	26,418,000.00	100%	Completed
2	Asphalt Overlay Works at Tafawa Balewa Way	J-Mac Nig. Ltd.	11,930,100.00	11,930,100.00	100%	Completed
3	Rehabilitation of Chemical Engineering	TST Ventures Ltd.	19,623,043.48	17,623,043.48	100%	Final certificate under Process
4	Construction of Faculty of Business Administration	Globalscope Res. Dev. Ltd.	95,404,550.33	86,974,895.49	100%	Final certificate under Process
5	Construction of Faculty of Social Sciences	Amarlite Nig. Ltd.	53,542,666.00	37,431,809.44	70%	Process of nominated contractor to complete the project is in progress
6	Construction of Olympic Size Swimming Pool	Mayssa Int., Ltd.	96,864,161.75	85,491,329.40	80%	Filtration room construction in progress
7	Rehabilitation of Female Hostel I	Multigrad Nig. Ltd.	17,500,000.00	10,731,785.95	70%	Finishing works In progress
8	Rehab. Of Arts Theatre	Matonas Intg. Ser. Ltd.	13,792,275.00	13,447,466.88	100%	Completed, Retention Outstanding

9	Redecoration of Arts Block	Globalscope Reso-urces Ltd.	410,000.00	409,788.00	100%	Completed
10	Rehab. Of Fac. Of Education	Graet Gee Nig. Ltd.	250,000.00	249,000.75	100%	Completed
11	Replacement of 500KVA Generator at Library	Castlat Ltd.	340,000.00	340,000.00	100%	Completed
12	Rehabilitation of Power Supply & Distribution	C. Eguwatu Nig. Ltd	76,000.00	75,235.13	100%	Completed
13	Replacement of old water pipeline to Female Hostel	Darrashe Ent. Const. Co. Ltd.	4,799,999.00	4,114,284.00	100%	Completed. Retention Outstanding
14	Land Reclamation at Social Sciences	Cartil Construzioni Gen. Nig. Ltd.	9,977,877.00	9,728,430.08	100%	Completed. Retention Outstanding
15	Teaching & Research Equ. English Lab. Fac. of Arts	Biodel Ventures Nig.	13,003,200.00	11,702,880.00	100%	Completed. Retention Outstanding
16	Teaching & Research Equ. Language Lab. Fac. of Education	Rapido Ventures Ltd.	12,072,529.88	11,770,717.00	100%	Completed. Retention Outstanding
17	Teaching & Research Equ. Water & Sewage Moni. Lab.	Omax-Ray Nig. Ltd	6,120,000.00	5,967,000.00	100%	Completed. Retention Outstanding

(b) Specific Information on Internally Generated Revenue (IGR) Projects

1	Vertical Extension of Sandwich Office	Epitome Eng. Ltd.	10,283,751.19	10,026,657.41	100%	Completed. Retention Outstanding
2	Construction of Car Park beside Jaja Hall	Fastlink Mer. Nig. Ltd.	17,613,750.00	17,173,406.25	100%	Completed. Retention Outstanding
3	Construction of car park beside Bookshop Extension	J-Mac Const. Ltd.	16,923,375.00	16,500,290.63	100%	Completed. Retention Outstanding
4	Construction of Car Park opposite Erastus Akingbola Postgraduate Hall	Solid Foundation Ltd.	15,267,420.00	14,885,734.50	100%	Completed. Retention Outstanding
5	Completion of Faculty of Science	Landpath Nig. Ltd	80,923,930.70	78,900,890.93	100%	Completed. Retention

	Building					Outstanding
6	Supply of Lte Lyotrap Ultra Freeze Dryer for Pharmacognosy Dept. Faculty of Pharmacy	Walmart 88 Nig. Ltd.	4,223,043.00	4,117,466.92	100%	Completed. Retention Outstanding
7	Construction of HRDC Building	Bussdor and Com-pany Ltd	191,548,491.75	45,450,710.00	30%	Superstructure frame in progress
8	Purchase of 5 Nos. of Corobot Model CB-WA for Robotics Lab Systems Engineering Dept.	Royal Gem. Technologies	N6,000,000.00	5,850,000.00	100%	Completed. Retention Outstanding
9	Supply of Furniture for MBA Lecture rooms	Bisrod Furniture Co. Ltd.	4,556,875.00	4,556,875.00	100%	Completed.
10	Generator House, High Tension Power Distribution Panel Electrical Works for Coll. of Medicine	Cummins W.A. Ltd.	55,277,250.00	44,332,631.00	90%	Installation of panel in progress
11	Supply, Installation and Commissioning of 2x2000KVA, Generator for Power House, main campus	Cummins W.A. Ltd.	225,733,200.00	112,866,600.00	20%	Contractor has placed order for the equipment. Removal of existing Generators Completed, generator base in progress.
12	Rehabilitation of No. 15 Alvan Ikoku Quarters	Hymac Eng. Construction Co. Nig. Ltd.	5,873,842.58	5,726,996.52	100%	Completed. Retention Outstanding
13	Replacement of Elevator in Block C, Highrise, Campus	Armstrong Elevator Co. Ltd.	9,070,750.00	1,360,612.50		Contractor has placed Order for the equipment

7.4 2010 Capital Appropriation

Table 9: 2010 Capital Appropriation Projects.

SN	ON-GOING PROJECTS (OTHERS)	AMOUNT
1	Rehabilitation of Roads (Asphalt Overlay of Dan Fodio)	70,000,000.00
2	Land Reclamation (Lagoon Front)	40,000,000.00
3	Land Reclamation (Social Sciences)	30,000,000.00
4	Completion of Bus. Admin. Faculty (External Works)	15,000,000.00
5	Completions of Social Sciences (External Works)	10,000,000.00
6	Rehabilitation of College of Medicine	40,000,000.00
7	Completion of Rehabilitation of Social Sciences	5,000,000.00
8	Rehabilitation of Power Supply System	26,000,000.00
9	Rehabilitation of Water and Sewage Works	20,000,000.00
10	Infrastructural Development (Access Road to Social Sciences)	40,000,000.00
11	Rehabilitation of Academic Building (Burnt Akintunde Ojo)	20,340,000.00
12	Teaching and Research Equipment	116,925,302.00
13	LAND RECLAMATION PROJECTS	360,000,000.00
14	INFRASTRUCTURES, BUILDING, WATER, POWER ETC.	250,000,000.00
	TOTAL	1,033,265,303.00

7.5 Total Expenditure to December 2009 (See Table 10 Below)

Table 10: Expenditure to December 2009.

S/N	PROJECT	CONTRACTOR	Expenditure as at December 2009
1.	Land Reclamation at the Lagoon Front	Space Properties Ltd	26,418,000.00
2	Asphalt Overlay Works Tafawa Balewa Way	J-Mac Nig. Ltd.	11,930,100.00
3.	Rehabilitation of Chemical Engineering	TST Ventures Ltd.	11,900,000.00
4.	Construction of Faculty of Business Administration	Globalscope Res. Dev. Ltd.	47,165,187.94
5.	Construction of Faculty of Social Sciences	Amarlite Nig. Ltd.	25,000,000.00
6.	Construction of Olympic Size Swimming Pool	Mayssa Int., Ltd.	35,534,037.61
7.	Rehabilitation of Female Hostel I	Multigrid Nig. Ltd.	10,731,785.95
8.	Rehab. Of Arts Theatre	Matonas Intg. Ser. Ltd.	13,447,466.88

9.	Redecoration of Arts Block	Globalscope Res Ltd.	409,788.00
10	Rehab. Of Fac. of Education	Graet Gee Nig. Ltd.	249,000.75
11	Repair of 500KVA Generator at Library	Castlat Ltd.	340,000.00
12	Rehabilitation of Power Supply & Distribution	C. Egwuatu Nig. Ltd.	75,235.13
13	Replacement of old water pipeline to Female Hostel	Darrashe Ent. Const. Co. Ltd.	4,114,284.00
14	Land Reclamation at Social Sciences	Cartil Construzioni Gen. Nig. Ltd.	7,437,600.00
15	Teaching & Research Equ. English Lab. Fac. of Arts	Biodel Ventures Nig.	11,702,880.00
16	Teaching & Research Equ. Language Lab. Fac. of Education	Rapido Ventures Ltd	11,770,717.00
17	Teaching & Research Equ. Water & Sewage Moni. Lab.	Omax-Ray Nig. Ltd.	5,967,000.00

7.6 Rehabilitation Projects, June 2009 to Date (See Table 11 Below)

Table 11: Information on Rehabilitation Works

S/NO	PROJECT	EXPENDITURE (N)
1	Halls of Residence	13,000,000.00
2	Staff Quarters	32,000,000.00
3	Academic Buildings and	70,000,000.00
4	Non-Academic Buildings	
5	Power Supply	35,000,000.00
6	Water & Sewage	36,000,000.00
7	Roads, Drains & Culverts	30,000,000.00
	Total	216,000,000.00

7.7 Status of ETF Projects (See Table 12 Below)

Table 12: Status of ETF Projects

S/N	Project Description	Name of Contractors	Contract Award Figure (N)	Certified Payment to date (N)	Remarks
1.	Procurement of 2000KVA Generator Set & Installation for College of Medicine	Cummins W.A. Ltd.	87,940,008.50	70,528,351.68	Generator installation in progress
2.	Research and Lab. Equipment. For CRB - Lot 1	Biodel Ventures Nig. Ltd.	10,725,750.00	4,100,000.00	Contractor has placed order for outstanding equipment

3.	Research and Lab. Equipment. For CRB – Lot 2	F-Thecla Ventures Nig. Ltd.	8,946,000.00	3,504,900.00	Contractor has placed order for outstanding equipment
4.	Research and Lab. Equipment. For CRB – Lot 3	Wintech Nig. Ltd.	11,338,950.00	-	Contractor has placed order for outstanding equipment
5.	Research and Lab. Equipment. For Engineering – Lot 4	Omax-Ray Nig. Ltd.	11,235,000.00	9,834,625.00	Contractor has placed order for outstanding equipment
6.	Procurement of Sporting Equipment	Filmo Sports Ltd.	2,931,600.00	1,419,600.00	Contractor has placed order for outstanding equipment
7.	Furnishing of Newly Constructed ETF Classroom – Lot 1	Bisrod Furniture Co. Ltd.	9,832,500.00	1,474,875.00	Installation in progress
8.	Furnishing of Newly Constructed ETF Classroom – Lot 2	Bisrod Furniture Co. Ltd.	14,748,750.00	2,212,312.50	Installation in progress

7.8 Specific Information on Endowment Projects

1. The construction of a state-of-the-art **Unilag-UBA Park and Arts Gallery**, donated by UBA PLC, is in the finishing stages.
2. The construction of a **Central Research Laboratory**, donated by the MFM Church, is also in progress; the first floor slab has been put in place.
3. Arrangement is on for **WEMA BANK PLC** to Construct a **Water Factory** for the University.
4. Construction in progress by **PTDF** of a Block of Classrooms, Laboratories and Offices for the Chemical Engineering Department of the University.

7.9 Debts on Capital Projects as at December 2009 - Nil

7.10 Proposed Capital Projects for Year 2011 (See Table 13 below)

Table 13: Proposed Capital Projects for Year 2011

S/NO	PROPOSED PROJECTS	ESTIMATED COST (₦)
1	General Rehabilitation Works at the College of Medicine, Idi Araba	155,000,000.00
2	General Rehabilitation of Buildings and Infrastructures at Main Campus	430,000,000.00
3	Rehabilitation of Central Power Generator (Phase II)	248,000,000.00

4	Rehabilitation of Water Supply Scheme and Distribution (Phase ii)	260,000,000.00
5	Rehabilitation of Lecture Theatres (Provision of Furniture etc)	105,000,000.00
6	Capital Projects in the College of Medicine	500,000,000.00
7	Construction of Access road to Honours Hostel	120,000,000.00
8	Rehabilitation of University Main Auditorium	150,000,000.00
9	Construction of Laboratory for Health Centre	15,000,000.00
10	Re-Construction of El-Kanemi Hall from Wooden to reinforced Frame Structure.	150,000,000.00
11	Rehabilitation of High Rise Buildings	350,000,000.00
12	Construction of Third Access Road to Moronfolu	300,000,000.00
13	Construction of Extension of University Main Library	300,000,000.00
14	Review of Master Plan and Production of Campus GIS Maps	45,000,000.00
15	Land Reclamation	2,000,000,000.00
16	Generator Power Supply & Dist	1,000,000,000.00
17	Master Plan Review & digitations	500,000,000.00
18	Rehabilitation of Academic Building	2,000,000,000.00
19	Furnishing Classrooms & Lec. Theatre	1,000,000,000.00
20	Tel Network / PABK Akoka Cmul Srg	250,000,000.00
21	Rehabilitation of Administrative Buildings	2,000,000,000.00
22	Improvement to Water Supply & Dist	1,000,000,000.00
23	Rehabilitation of Hostel	1,000,000,000.00
	Total	13,878,000,000.00

7.11 Update on Condition Survey of all the Academic Buildings as at February 2010 (See Table 14 Below)

Table 14: Condition Survey as at February 2010

S/N	BUILDING NAME	FLOOR AREA M2	YEAR OF COMMISSION	BUILDING CONDITION GRADE	ESTIMATED COST OF REHAB. (N'M)	REMARKS (STATE OF STRUCTURAL REPAIRS)
1.	Faculty of Science	18147	1983	3	250	Poor
2.	Fac. of Engineering	10,051	1965	3	220	Poor
3.	Dept. of Chem. Eng. Complex	2,264	1979	3	80	Poor
4.	Fac. of Arts Complex	12,034	1963	2	250	Poor
5.	Fac. of Law Complex	2,966	1973	3	25	Poor
6.	Engineering Theatre	205	1979	2	20	Good
7.	Arts Theatre	205	1970	4	20	Poor
8.	Science Theatre	807.8	1975	2	20	Poor
9.	Fac. of Sciences Phase 1 & 2	486	1983	2	10	Good
10.	Fac. of Bus. Admin	3,370	1973	2	7	Poor
11.	Dept. of Che. Engr. Complex	2,685	1973	3	10	Good
12.	Mass Copm. Building	1,080	1972	2	10	Poor
13.	Civil Mech. and Electrical Engineering Workshop	1,352.44	1965	3	20	Good
14.	Chem. Engineering Workshop	564.5	1973	3	20	Good

S/N	BUILDING NAME	FLOOR AREA M2	YEAR OF COMMISSION	BUILDING CONDITION GRADE	ESTIMATED COST OF REHAB. (N'M)	REMARKS (STATE OF STRUCTURAL REPAIRS)
15.	Architecture Studio	1,699.20	1970	2	60	Poor
16.	Hydraulic Research Unit	310.01	1975	2	5	Good
17.	Main Library	6,683.30	1982	3	250	Poor
18.	Centre for Cultural Studies	259.7	1982	2	5	Poor
19.	Main Auditorium	1,289.65	1970	3	100	Good
20.	Centre for Info. Tech. and System Phase 1	606.96	1976	2	5	Poor
21.	Fac. of Educ/PG School	13,147.92	1976	2	100	Good
22.	Radiation Block	1,860	1976	3	50	Poor
23.	Medicine Block	3,050	1976	2	100	Good
24.	Surgery Block	4,140	1976	3	80	Poor
25.	College-Dean's Office, SCS	220	1976	3	5	Good
26.	College-Dean's Office, SBMS	220	1976	3	5	Poor
Sub Total					1727	

S/N	BUILDING NAME	FLOOR AREA M2	YEAR OF COMMISSION	BUILDING CONDITION GRADE	ESTIMATED COST OF REHAB. (N'M)	REMARKS (STATE OF STRUCTURAL REPAIRS)
	Sub-Total C/F				1727	
27.	Pharmacy Block	4,260	2003	3	50	Poor
28.	Basic Medical Sciences Blk	3,800	1976	3	100	Poor
29.	Old Dental Block	3,780	1986	3	100	Poor
30.	New Dental Block	3,780	1986	3	100	Poor
31.	Animal House	1,900	1986	5	30	Very Poor
32.	Anatomy White House	2,200	1986	5	40	Very Poor
33.	Community Health Blk	2,000	1986	2	30	Good
34.	Basic Med. Sc. Lab Blk	2,670	1977	3	50	Poor
35.	Biomedical Engrg Blk	2,670	1976	3	50	Poor
36.	Block Q	1,820	1976	3	30	Poor
37.	Medical Library	4,210	1976	2	150	Good
38.	Physiotherapy Blk	1,150	1976	2	20	Poor
39.	Lecture Theatre I	180	1976	2	20	Poor
40.	Lecture Theatre II	190	1977	2	20	Poor
41.	Main Auditorium CMUL	480	1970	2	20	Good

S/N	BUILDING NAME	FLOOR AREA M2	YEAR OF COMMISSION	BUILDING CONDITION GRADE	ESTIMATED COST OF REHAB. (N'M)	REMARKS (STATE OF STRUCTURAL REPAIRS)
42.	Old Great Hall	1,180	1986	2	60	Poor
43.	Psychiatry Dept. Yaba	1,440	1986	3	60	Poor
44.	Fac. of Soc. Sc. Blk A,B&C	2,989	2006	2	10	Poor
45.	Fac. of Env. Sc Phase 3	2,487	2005	2	10	Poor
46.	Centre for Info. Tech & Systems – Phase 2	1,980	2005	2	10	Fair
47.	Sch. of Radiography Campus	26,140	1975	2	400	Fair
	TOTAL				4137	

8.0 FACTORS INHIBITING OPTIMAL PERFORMANCE OF THE SYSTEM IN ACHIEVING ITS GOALS AND OBJECTIVES

Various internal and external constraints have continued to hinder the performance of the University. These are:

8.1 Internal Factors

- Aging structures: most of the buildings in the University were constructed in the 1970s and mid-1980s. The major problems now are leaking roofs, dilapidated plumbing, electrical and masonry works.
- Dilapidated classrooms and laboratory equipment and the inadequacy of this equipment to cope with the growing student population.
- Inadequate hostel accommodation
- Inadequate library facilities (space, books, etc.)
- Inadequate staff accommodation

8.2 External Factors

The major external inhibiting factor has remained the inadequacy of the total budget approved for the University relative to its needs.

The perennial erratic supply of municipal services, especially electricity, reached an all-time low during the period. The University requires about ₦500 million to provide adequate potable water, and has continued to spend a minimum of ₦15 million monthly on diesel to fuel its stand-by generators.

The University uses this opportunity to again appeal for a special provision to enable it to continue to meet these obligations.

8.3 Success Factors in the Achievement of the University's Goals and Objectives

The achievement of the goals and objectives of the University can be attributed to a combination of the following factors:

- Teamwork and transparency
- Open administration
- Good administrative management
- Financial prudence
- Cordial relationship with members of the community
- The continued support of various stakeholders and agencies, including the National Universities Commission (NUC) and the Education Trust Fund (ETF).

9.0 OTHER MATTERS

9.1 Service to the Community

The University and members of the University community have continued to contribute immensely to the local community, the state and the nation as well as international bodies and institutions in various capacities.

9.2 Visitors to the University

Table 15: Visitors to the University

S/N	DATE OF VISIT	NAME	INSTITUTION	PURPOSE
1	4 Aug 2009	Prof Epiphany Azinge	Director-General, Nigerian Institute of Advanced Legal Studies	To interact with the Vice-Chancellor
2	7 Aug 2009	Prof Joude Mberer,	G Rent University, Belgium	Official
3	10 Aug 2009	Michael Aondoakaa	Attorney-General and Minister of Justice of Nigeria	Courtesy call
4	29 Oct 2009	Prof V A Awuzie	National President, Academic Staff Union of Universities (ASUU)	Official
5	30 Oct 2009	Dr Sam Egwu	Minister of Education	To assess the impact of Step-B project and its facilities
6	4 Nov 2009	Errol Haarhost, Warwick Bell, Kuncu Philip, C O Osasona, Arch. Olufemi Fakolade, M E O Omatson, Chris G Oji	ARCON	NIAEB on CAA validation
7	20 Nov 2009	Prince Chibundu Nwuche,	Former Deputy Speaker, House of Representatives	To commission the LG Laboratory
8	23 Nov 2009	Prof O A Afolabi	Permanent Secretary, Federal Ministry of Education, Abuja	To assess the energy sector of the university and other facilities
9	23 Nov 2009	Dr T A G Oladimeji	Provost, Federal College of Education (Technical), Akoka Yaba Lagos	In company of Prof Afolabi
10	1 Dec 2009	Chief C A Adetola Kazeem, SAN		Courtesy call
11	4 Dec 2009	Barrister P A K Adewusi		Courtesy visit
12	30 Dec 2009	Her Excellency, Mrs Abimbola Fashola,	Wife of Lagos State Governor, His Excellency, Mr	Closing ceremony of Arts Exhibition

		represented by Mrs Gbemi Shasore	Babatunde Raji Fashola, SAN	
13	21 Jan 2010	Aishatu Jibril Dukku	Minister of State, Ministry of Education	Convocation ceremony
14	21 Jan 2010	Umaru Shehu	University of Maiduguri	Convocation ceremony
15	21 Jan 2010	Emeka Anyaoku		To receive honourary Doctorate award at the convocation ceremony
16	8 Feb 2010	Peta Piness, accompanied by Chinyere Uwadileke	U.S. Consulate General, Lagos	To give remarks at Centre for American and Atlantic studies.
17	10 Feb 2010	Prof. Stephen Ogulana	Chair of Construction, Project Management, Heliot Watt University	Guest Speaker at SPGS Distinguish Series Lecture
18	15 Feb 2010	Pastor E A Adeboye	General Overseer, Redeemed Christian Church of God.	Guest Speaker at Postgraduate School Annual Lecture.
19	23 Feb 2010	Prof Amos A Utuma (SAN)	Deputy Governor, Delta State, Nigeria	Courtesy call to congratulate the new Vice- Chancellor
20	1 Mar 2010	Dora Igboke, Simon Wuzodin Ime, Sodamola Dipo, Ayaku Liadi, Titi Osuntokun, Segun Oloketuyi	Officials from UBA and GT Bank	Courtesy visit
21	10 Mar 2010	Peter Alrogu		Courtesy visit
22	16 Mar 2010	Abubakar S Sambo		Foundation laying of the National Centre for Energy Efficiency and conservation.
23	7 Apr 2010	Alexander D Polyakov	The Russian Ambassador to Nigeria	Courtesy visit and some proposal for collaboration

24	14 April 2010	Prof Olayide Abass	President of UNILAG Alumni	Courtesy call to congratulate the new Vice- Chancellor
25	20 Apr 2010	Prof A Asadere Ameyah	University of Education, Winneba, Ghana.	Guest lecturer on Higher Educ. and culture for peace conf.
26	20 Apr 2010	Mahmoud Lai Alabi	GMD/CEO Intercontinental Bank	Business call to V.C
27	6 May 2010	Prof M D Faboyode In company of Prof J.B. Akarakin	Vice-Chancellor, OAU, Ile-Ife Nigeria	Courtesy call
28	3 Jun 2010	Senator Effiong Bob	National Assembly	Courtesy call
29	29 Jun 2010	Dr Emmanuel Eweta Uduaghan	Executive Governor, Delta State	To deliver a lecture marking the 45 th anniversary of the Fac. of Arts

10.0 CONCLUSION

Through thick and thin, the University of Lagos has shown a **strong evidence of scholarship and relevance to the nation's needs and aspirations**. It has remained steadfast in its resolve to continue to apply its human and material resources to the advancement of knowledge and to effectively discharge its core responsibilities of **teaching, research and community service**. We will continue to work tirelessly to transform the University into a world-class academic institution in an atmosphere of peace, stability, security, mutual respect and understanding.

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VICE-CHANCELLOR'S REPORT

for

NUC UNIVERSITY SYSTEM ANNUAL REVIEW MEETING 2010



UNIVERSITY OF LAGOS



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